

WEST NORTHAMPTONSHIRE SHADOW AUTHORITY

SHADOW EXECUTIVE COMMITTEE MEETING

24th November 2020

Report Title	Future Northants Programme Governance	
Report Author	Director of Transformation	
Future Northants Programme	Strategic Delivery	
Future Northants Programme Lead	Director of Transformation	
Date of final endorsement by West/Joint Implementation Boards	4th November 2020	
Date of final endorsement by West/Joint Implementation Executives	11th November 2020	

List of Appendices

Appendix A – Programme Governance diagram

1. Purpose of Report

- 1.1. To inform members of the Shadow Executive of the revised Future Northants Programme Governance following entering the delivery phase and the appointment of senior staff.

2. Executive Summary

- 1.2. Following moving into the delivery phase of the Future Northants Programme and appointment of senior staff, the programme governance has been adjusted to reflect the need to govern and report matters relating to each of North and West Northamptonshire, while retaining Joint bodies for mutual matters such as lead authority. This paper explains the changes and the reasons.

3. Recommendations

- 3.1 It is recommended that the Shadow Executive Committee:
- a) Note the contents of this report and the appendix.
 - b) Endorse the approach being taken.

3.2 Reason for Recommendations

- The revisions to programme governance allow North and West shadow executive members and officers to review and endorse decisions relating to delivery of their respective blueprints in addition to maintaining the current forum to review and endorse joint matters where required.

4. Report Background

- 4.1 The purpose of the Joint Implementation Executive (JIE) is to provide overall strategic direction and leadership for the timely delivery of the Future Northants Programme, solely for matters that relate to both North and West Implementation Boards (NIB and WIB) via the Joint Implementation Board (JIB), with individual accountability to residents and their sovereign Councils, to a “Safe and Legal” standard with additional transformation where possible (known as “plus”).
- 4.2 The JIE meeting includes agenda sections for North and West members separately to provide that strategic direction and leadership solely for their shadow authority.
- 4.3 The Joint Implementation Board (JIB) is the forum for the West Implementation Board (WIB) and North Implementation Board (NIB) to discuss and agree mutual matters that relate to the work of the Future Northants Programme to ensure the fit-for-purpose and timely design of each Unitary Council to a “Safe and Legal” standard with additional transformation where possible (known as “plus”).
- 4.4 As above, the JIB meeting includes separate agenda sections for North and West Officers separately to discuss matters relating solely to their new authority.
- 4.5 This governance model allows the flexibility vary the time allocation between joint and distinct matters. Initially the majority of time is expected to be allocated to joint matters, but through the delivery period towards Vesting Day, the proportion of joint matters being considered will diminish in favour of North or West-specific matters, at both levels.
- 4.6 Chair of the JIE will continue to rotate between the two shadow leaders, while each of them will exclusively chair their shadow authority’s agenda section with just their members and officers.
- 4.7 Similarly, the JIB (formerly PIB) will continue to be chaired by the Strategic Delivery Director while the new Chief Executives will chair their own authority’s agenda section. Programme leads will gradually be replaced by the new authorities’ lead officers as they are recruited. The Place programme, being the most advanced in terms of separating between North and West, has already changed its programme lead from shared to North and West-specific.
- 4.8 The roles of Overview and Scrutiny committee, shadow authority and the Task and Finish groups remain as prominent as before.

- 4.9 The wider Future Northants Programme team currently supports both North and West, but will be reallocated in due course as the Directors of Transformation's structures become clear and are recruited to, to deliver transformation beyond Vesting Day.

5. Issues and Choices

- 5.1 The only alternative to the proposal described in this report would be to continue with the same governance arrangements that were created when the programme was reset earlier in the year. This "do nothing" option would not allow the flexibility needed between joint and North and West-specific matters and would eventually break, putting the programme delivery at risk.

6. Implications (including financial implications)

6.1 Resources and Financial

- 6.1.1 There are no resources or financial implications arising from the proposals.

6.2 Legal

- 6.2.1 The Structural Change Order includes a legal requirement to convene an Implementation Executive, which in this programme is part of the role of the JIE.

6.3 Risk

- 6.3.1 There are no significant risks arising from the proposed recommendations in this report.

6.4 Consultation

- 6.4.1 Consultation has not been undertaken because it is an iteration of the current programme governance, which also was not subject to consultation.

6.5 Consideration by Overview and Scrutiny

- 6.5.1 This matter has not been considered by the Overview and Scrutiny Committee.

6.6 Environmental Impact

- 6.6.1 There is no environmental impact from the proposals in this report.

6.7 Community Impact

- 6.7.1 There is no community impact from the proposals in this report.

6.8 Equalities

- 6.8.1 An EqIA is not needed because this proposal has no equalities impacts.

7. Background Papers

- 7.1 This proposal is an iteration of the current programme governance arrangements that have been presented to members previously.